



Ron Hambley  
President  
Winnipeg Construction Association  
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Dear Mr. Hambley,

Thank you for affording me to opportunity to bring my priorities for Winnipeg to your members, as well as set out my initiatives to improve the relationship between the City and the construction industry. I am providing them as follows:

- 1) What would you do to ensure the permit department is adequately resourced?**
- 2) Would you support changes to the Permit Reserve Fund to increase the total fund and ensure it is replenished prior to any funds leaving the permit department for consolidated revenue?**

I believe in Effective and Efficient Service Delivery. It's vital to the success of our city yet delays with issuing permits – and a dysfunctional department – is one of the greatest barriers to success for businesses in Winnipeg. Not on my watch. Reforming and improving the permit department is a top priority for my campaign. I pledge to reduce the permit wait time by 50% in my first year, by seeking and implementing any means of process improvement, such as LEAN. So-called 'surplus resources' – like overcharging by \$8M and then funneling it into consolidated revenue - will never be directed out of city departments that are not operating properly.

- 3) Would you support the use of widely-accepted standardized documents (CCDC) for City of Winnipeg construction tendering?**
- 4) As the City embarks on more significant infrastructure projects, what will you do to ensure Winnipeg construction projects can be executed more smoothly and efficiently?**

The City of Winnipeg must become a better customer and must heed the advice of the independent auditors. Being a more savvy customer means we get the most value for the taxpayers now and pay less for it in the future. I will make improvements in our tendering/procurement/contracting methods. These improvements will include CCDC, but also QBS and other industry best practices such as pre-agreed dispute resolution mechanisms. Cost overruns and delays are usually triggered by inadequate procurement practices. As Mayor, I will ensure large scale construction projects will be properly and fairly managed and delivered.

**5) How do you plan to balance the responsible use of taxpayer dollars and funding important infrastructure projects?**

Infrastructure that supports economic growth is a key foundation to our platform. The inexcusable delays building Chief Peguis West and bringing sewer and water to Centre Port have cost enormous amounts over past decades, not just in construction inflation, but in lost opportunity as well. Our responsibility is to identify critical infrastructure that have a very clear ROI, like Centre Port (within two years). To support economic development, we have to build those projects as fast as we can using all the best financial tools available. Every year of delay is simply too costly to Winnipeg taxpayers.

**6) What will you do to improve collaboration in Winnipeg Metro Region to attract outside investment?**

Being open for business is the best form of collaboration and I have a track record with YES! Winnipeg of bringing \$135M of investment to this city and fostering economic growth. As Mayor of Winnipeg, I will show up, roll up my sleeves and get deals done across the Metro Region if it benefits the citizens of Winnipeg.

In conclusion I want to let members of the WCA know that my Mayoral campaign is very focused on working families and the need for the City to do everything possible to enhance their livelihoods, safety and lifestyles. Your motto is correct, **“Together, We Build Manitoba.”**

Sincerely,



Jenny Motkaluk