



Monday, August 15, 2022

Darryl Harrison  
Winnipeg Construction Association  
1447 Waverley St.  
Winnipeg, MB R3T 0P7

Mr. Harrison,

I would like to express my gratitude to your organization for the work you do in Winnipeg. A strong, viable construction industry is critical to the growth of any city in Canada. I look forward to working closely with your organization following the election at addressing your concerns and to implement the best solutions.

I appreciate the opportunity to respond to the questions and I have provided my answers below.

**Question One: What would you do to ensure the permit department is adequately resourced in the future?**

Issuing permits quickly and ensuring service time certainty is a priority. Anyone seeking a permit is making an investment in Winnipeg. We need to ensure that we enable investment rather than make it more difficult. An adequately resourced permit department is fundamental to our city treating those who want to invest as valuable clients of our city and not as adversaries to argue with, which is the current situation.

**Question Two: Would you support changes to the Permit Reserve Fund to increase the total fund and ensure it is replenished prior to any funds leaving the permit department for consolidated revenue?**

I am open to ensure our permit system is as efficient as possible, including properly funding the permit reserve fund.

**Question Three: Would you support the use of the widely-accepted standardized documents (CCDC) for City of Winnipeg construction tendering?**

Yes, but recognizing that for complex projects, a one size fits all approach isn't always appropriate. Contracting with the city or any public organization is different than with a private or corporate party. I would support the use of CCDC contracts which include appropriate supplemental conditions to reflect the reality of each project.

**Question Four: How do you plan to balance the responsible use of taxpayer dollars and funding important infrastructure projects?**

I believe that the people of Winnipeg want to elect a leader who is able to put in place policies that are consistent with their desires. This includes ensuring that we have modern infrastructure while also ensuring our property tax and other taxes are competitive. I would ensure that the professionals working for the city would be accountable to deliver the infrastructure desired by Winnipeggers at fair and reasonable prices. As a city we need to ensure value for money in construction is achieved otherwise Winnipeggers will not continue to support the city making these investments.



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**Question Five: What will you do to improve collaboration in the Winnipeg Metro Region to attract outside investment?**

I have always approached any task in my career by being forthright with any stakeholders I deal with, and as mayor this would include my colleagues and counterparts in the Winnipeg Metro Region. A rising tide raises all ships and ensuring that all the members of the Winnipeg Metro Region work together to build on our collective strengths is fundamental to Winnipeg and the metro region's success. We cannot continue to have the leadership of the city bicker with anyone they interact at with. A good leader must collaborate, and I have a great track record of being a collaborative leader.

**Question Six: As the City embarks on more significant infrastructure projects, what will you do to ensure Winnipeg construction projects can be executed more smoothly and efficiently?**

A good leader creates a culture of rational decision making and accountability. As a mayor, and council we need to establish a policy to be executed by our city administration. We must then let the professionals execute on that vision with the mayor and council tracking the performance metrics to ensure our projects are executed in accordance with best practices.

The 2022 election is a critical turning point for Winnipeg. We must work together and build a solid foundation for recovery. We must be open for business and work with all stakeholders to implement the best solutions for our city. As Mayor I am committing to safe neighbourhoods, accountability, and real leadership.

I would be honoured to answer any additional questions and to meet with your membership to answer questions and discuss the way forward for Winnipeg.

Respectfully,

Kevin E. Klein

Candidate for Mayor of Winnipeg 2022



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